

**General Fund Revenue Budget  
Service Budget Outturn Position 2014/15**

**Key**

"(-)" figure denotes a budget under spend or an income budget or improvement in outturn

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	2014/2015 Revised Budget	Outturn	Outturn Variance	Explanation
	£000	£000	£000	
Asset Management	1,299	1,498	199	Temporary staff engaged to help with a high volume of property projects and to provide capacity to get both capital and revenue works delivered resulted in an overspend of £120k. Volume of work requests for repairs and maintenance has exceeded budget by £42k. £87k reduced NNDR appeal income. These overspends were offset by additional income in relation to various leases and licences (£50k).
Other Buildings & Land	(1,468)	(1,500)	(31)	
<b>Division Total - Asset Management</b>	<b>(169)</b>	<b>(2)</b>	<b>168</b>	
Director of Regeneration, Enterprise and Planning	265	260	(5)	
<b>Division Total - Director of Regeneration, Enterprise &amp; Planning</b>	<b>265</b>	<b>260</b>	<b>(5)</b>	
Head of Major Projects and Enterprise	67	121	54	The overspend is made up of the cost of advertising for the new Head of Service and the Interim cover for the post. The new postholder is now in post.
Major Projects and Enterprise	2,235	2,041	(194)	(£154k) is committed Business Incentive Scheme grant yet to be awarded and this surplus has been requested to be carried forward. (£34k) underspend is due to staff vacancies.
<b>Division Total - Major Projects and Enterprise</b>	<b>2,301</b>	<b>2,162</b>	<b>(140)</b>	
Building Control	(49)	(54)	(5)	
Development Control	(209)	(306)	(97)	
Head of Planning	109	88	(22)	
Joint Planning Unit	169	160	(9)	
Planning & Regn Project Support	106	73	(33)	
Town Centre Team	99	65	(34)	
Planning Policy & Heritage	636	566	(71)	(£63k) underspend is on employee costs as a result of vacant posts and remaining variance is mainly due to the contribution received from another authority towards a study.
Bus Service Contribution	45	45	0	
<b>Division Total - Head of Planning</b>	<b>907</b>	<b>636</b>	<b>(271)</b>	
<b>Directorate Total - Director of Regeneration, Enterprise &amp; Planning</b>	<b>3,304</b>	<b>3,056</b>	<b>(248)</b>	

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Director of Housing	127	1	(125)	Staff cost savings as a result of vacant posts (£106k).
<b>Division Total - Director of Housing</b>	<b>127</b>	<b>1</b>	<b>(125)</b>	
Home Choice & Resettlement	444	188	(256)	Primarily staff costs as a result of vacant posts (£216k).
Housing Options	729	623	(107)	(£87k) Due to staff savings as a result of vacant posts.
Head of Housing Needs	132	136	4	
Travellers Sites	25	57	32	
Private Sector Housing Solutions	127	321	194	£170k Temporary Accommodation costs. £34k due to temporary staff costs and £75k consultancy costs both additional costs of covering vacant positions. Offset by surplus income (£81k) generated from the empty homes scheme.
Housing Strategy	65	102	37	
<b>Division Total - Head of Strategic Housing</b>	<b>1,522</b>	<b>1,426</b>	<b>(96)</b>	
<b>Directorate Total - Housing</b>	<b>1,649</b>	<b>1,428</b>	<b>(221)</b>	
Director of Resources	0	0	0	
Financial Services	0	0	0	
Audit	215	150	(65)	Reduction in number of reviews carried out by Internal Audit (£49k). Rebate received from Audit Commission (£26k). Recharge to HRA £10k less than budget.
Non Distributed Costs	4,879	4,711	(168)	Underspend on severance pension costs (£124k). Added years payments (£15k) less than budget. NBC no longer falling within the scope of the Carbon Tax Scheme (£74k).
Investments	0	0	0	
Exchequer Services	0	0	0	
Corporate Finance	167	172	5	
Benefits	(1,681)	(1,780)	(99)	Underspend on Council Tax Rebate.
Head of Finance & Resources	0	0	0	
Revenues	(913)	(970)	(57)	(£85k) variance in Cost of Collection - Council Tax mainly due to change to bad debt provision being less than budgeted and £35k variance on Cost of Collection - NNDR.
Procurement	0	0	0	
<b>Division Total - Corporate</b>	<b>2,666</b>	<b>2,282</b>	<b>(384)</b>	
Communications	250	300	50	Additional expenditure incurred on advertising Love Northampton and Other Events.
Emergency Planning	52	51	(1)	
Human Resources	0	0	0	
Single Status	0	0	0	
Business Improvement	0	0	0	
Performance and change	123	89	(34)	
<b>Division Total - Business Change</b>	<b>426</b>	<b>440</b>	<b>15</b>	

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Chief Executive	182	177	(5)	
Civic and Mayoral Expenses	93	88	(4)	
Overview & Scrutiny	44	44	1	
Councillor & Managerial Support	535	513	(22)	
Electoral Services	187	109	(78)	There are underspends in Register of Electors on postage (£26k), Professional fees (£8k) and payment for Electors Fees (£12k). There is a nett surplus on European elections of (£33k) which covers costs incurred in other areas.
Land Charges	0	1	1	
Legal	111	(2)	(114)	Additional income of (£213k) has been received from the Enterprise Zone & Admin. Fees on right to buy etc. Part of this income has been use to fund 2 proposed restructures which are currently sitting in this service £110k. Training has been underspent (£10k).
Democratic Services	266	222	(44)	
<b>Division Total - Borough Secretary</b>	<b>1,418</b>	<b>1,152</b>	<b>(266)</b>	
Local Government Shared Service	9,163	8,932	(231)	(£115k) saving due to pension auto-enrolment not starting in 2014/15 and (£72k) transition costs not incurred in 2014/15. Additional contract savings of (£44k).
<b>Division Total - LGSSX</b>	<b>9,163</b>	<b>8,932</b>	<b>(231)</b>	
<b>Directorate Total - Borough Secretary</b>	<b>13,672</b>	<b>12,806</b>	<b>(866)</b>	
Director of Customers & Communities	257	240	(17)	
<b>Division Total - Director of Customers &amp; Communities</b>	<b>257</b>	<b>240</b>	<b>(17)</b>	

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Events	197	349	152	£90K was due to a sponsorship target which was unachievable. The remaining £62K was unbudgeted civic and community events which were supported as requests were received during 14/15.
Museums and Arts	317	327	9	
Town Centre Management	43	61	18	
Car Parking	(849)	(1,070)	(221)	Utility costs were (£56k) less than budget. Income was (£164k) greater than budget primarily due to greater season ticket income.
Bus Station	142	218	76	Security costs were £96k higher than budget for the new bus station, partly due to some additional provision in the initial opening period. This was slightly offset by (£23k) greater income.
Call Care	26	12	(14)	
Head of Customer & Cultural Services	89	90	0	
Customer Services	1,069	928	(141)	Underspend on employees of (£109k) due to vacant posts less cost of agency covering front line positions. These vacant posts will be deleted 2015/16 to cover corporate savings. Additional income from external partners and savings on ICT costs.
Print Unit	68	148	81	External income underachieved by £31k and £49k of work that had to be outsourced due to the lack of relevant equipment in the Print Unit to undertake some of the tasks required by services. The Print Service Unit is now closed as a budget saving.
Facilities Management	1,306	1,158	(148)	Income from external partners (£117k). Savings on postage (£70k). Successful Christmas parties (£16k). Premises cost efficiencies at the Guildhall, Fish Street and Westbridge of (£45k). Additional income was also received from external bodies (£15K).
Markets	8	21	12	
Information Technology	0	0	0	
Telephones	0	0	0	
<b>Division Total - Head of Customer &amp; Cultural Services</b>	<b>2,416</b>	<b>2,242</b>	<b>(174)</b>	

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Community Safety	465	492	27	
Leisure Contract	570	539	(31)	
Policy	8	8	(0)	
Community and Other Grants	1,372	1,375	4	
Community Developments	96	94	(2)	
Community Centres	170	160	(10)	
Licensing	(243)	(273)	(30)	
Head of Partnership Support	0	0	0	
Pest Control	17	4	(13)	
Commercial Services	284	290	6	
Environmental Protection	1,250	1,087	(163)	(£48k) Salix budgets are unspent and (£10k) cleaning and rubbish removal budget was not utilised in the year. Transport costs were (£19k) less than budget in fuel, repairs and maintenance and mileage claims. Supplies and services were (£44k) less than budget primarily due to reduced burial costs in the year and a reduced requirement for animal welfare expenditure. (£40k) reduced employee costs due to vacant posts.
Head of Public Protection	119	121	2	
Neighbourhood Management	0	1	1	
Environmental Services Contract	6,505	6,062	(444)	(£60k) Underspend on TUPE Staff Costs. (£194k) on recycling credits due to a credit note relating to a prior year transaction. (£107k) reduced contract costs mainly due to the non-payment of bonds that are no longer relevant to the contract.
Environmental Services	(9)	27	36	
<b>Division Total - Head of Communities and Environment</b>	<b>10,603</b>	<b>9,987</b>	<b>(616)</b>	
<b>Directorate Total - Director of Customers &amp; Communities</b>	<b>13,276</b>	<b>12,469</b>	<b>(808)</b>	
<b>Total</b>	<b>31,901</b>	<b>29,758</b>	<b>(2,143)</b>	